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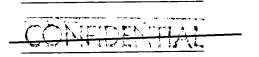
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UNCLASSIFIED CONFIDENTIAL ATTACHMENT

27, 1986

MEMORANDUM FOR THE VICE PRESIDENT

THE SECRETARY OF STATE

THE SECRETARY OF THE TREASURY

THE SECRETARY OF DEFENSE

THE ATTORNEY GENERAL

THE SECRETARY OF COMMERCE

THE SECRETARY OF TRANSPORTATION

THE DIRECTOR, OFFICE OF MANAGEMENT AND BUDGET

THE DIRECTOR OF CENTRAL INTELLIGENCE

THE ASSISTANT TO THE PRESIDENT FOR POLICY DEVELOPMENT

THE ASSISTANT TO THE PRESIDENT AND CABINET SECRETARY

• THE CHAIRMAN, COUNCIL OF ECONOMIC ADVISERS THE CHAIRMAN, JOINT CHIEFS OF STAFF

THE DIRECTOR, OFFICE OF SCIENCE AND TECHNOLOGY POLICY

THE ADMINISTRATOR, NATIONAL AERONAUTICS AND

SPACE ADMINISTRATION

SUBJECT:

United States Space Launch Strategy (U)

The President has signed the attached National Security Decision Directive on United States Space Launch Strategy. (U)

Alton G. Keel

Attachment **NSDD 254** 



UNCLASSIFIED

CONFIDENTIAL/NOFORN ATTACHMENT

## CONFIDENTIAL

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NATIONAL SECURITY O WASHINGTON, D.C. 20006

CONFIDENTIAL

NATIONAL SECURITY DECISION DIRECTIVE NUMBER 254

December 27

1986

UNITED STATES SPACE LAUNCH STRATEGY

(U)

#### Introduction

This directive establishes U.S. national policy for restoration of the capability to launch satellites and missions into space to support U.S. national security, civil, and commercial goals using space. It is essential that U.S. space launch operations be reconstituted as efficiently as possible consistent with available funding and safety concerns; and that the reconstituted U.S. space launch assets provide a balanced, robust, flexible space launch capability which can function independently of failures in any single launch vehicle system, allow a return to regularly scheduled launch operations, meet continuing requirements, help make up for lost launch opportunities and reassert global space leadership. (U)

This directive supersedes NSDD 164. Previous directives which include NSDDs 42, 80, 94, 144, and 181 remain valid but are modified accordingly. (U)

#### National Space Launch Capability

The U.S. national space launch capability will be based on a balanced mix of launchers, consisting of the Space Transportation System (STS) and expendable launch vehicles (ELVs). The elements of this mix will be defined to best support the mission needs of the national security, civil government and commercial sectors of U.S. space activities. Critical mission needs will be supported, whenever necessary, by both the STS and ELVs so as to provide added assurance that payloads can be launched regardless of specific launch vehicle availabilities. (U)

a. National Security Space Transportation. The national security space sector will use both the STS and ELVs as determined by specific mission requirements. Selected critical payloads will be designed for dual-compatibility, i.e., capable of being launched by either the STS or the ELVs. Provision will be made for additional ELV launch facilities needed to support the full range of orbits required by the national security missions. (C)

Implementation: The Department of Defense (DOD) will procure additional ELVs to maintain a balanced launch capability and to provide access to space. The DOD will implement procedures to assure payload/launch vehicle compatibility and scheduling, and

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maintain a launch capability for the both the Bast and West Coast launch sites. DOD and LEAN will jointly establish a revised price for national security dissigns that use the STS. (U)

b. Civil Government Space Transportation. The unique STS (Shuttle) capability to provide manned access to space will be exploited in those areas that offer the greatest national return. The STS fleet will maintain the Nation's capability to support critical programs requiring manned presence and other unique STS capabilities. NASA will use the Shuttle where the unique capabilities of the STS are required to support civil research and development programs. (U)

Implementation: NASA will procure STS structural spares and other necessary lost equipment needed to sustain the existing three-orbiter fleet and will do so in an expeditious and cost-effective manner. Funding for procurement of a replacement fourth orbiter will begin in FY 1987 based on an OMB-approved program. NASA will establish sustainable STS flight rates to provide for planning and budgeting of Government space programs. The recommendations of the President's Commission on the Space Shuttle Challenger Accident will be considered and incorporated as appropriate. The STS will be phased out from providing launch services for commercial and foreign payloads that do not require a manned presence or the unique capabilities of the STS. NASA will not maintain an ELV adjunct to the STS. If there is a need for additional NASA capacity for government launches, then NASA is authorized to contract for necessary ELV launch services. (U)

policy of domestic exploitation of space for commercial purposes are enunciated in NSDD 94, dated May 16, 1983. Those principles and policies remain valid. (U)

Implementation: NASA shall no longer provide launch services for commercial and foreign payloads unless those spacecraft have unique, specific reasons to be launched aboard the Shuttle. Those reasons are: the spacecraft must be man-tended or the spacecraft is important for national security or foreign policy purposes. Satellite manufacturers whose spacecraft do not meet those criteria will be provided as realistic an appraisal as possible by NASA of when they could be scheduled on the Shuttle launch manifest prior to the 1995 commercial contract mandatory termination date. (U)

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